



# Matt Hanwell Head of CRO British American Tobacco









Braillon, A., Mereau, A. S., & Dubois, G. (2012). Tobacco control policy in France: from war to compromise and collaboration. [Original study]. Tobacco Control and Public Health in Eastern Europe, 2(2), 59-66. doi:10.6084/m9.figshare.95873.

#### Tobacco control policy in France: from war to compromise and collaboration

Alain Braillon, Ann

BACKGROUND: , control policy co policy-sensitive. of tobacco control

BEFORE

METHODS: Publi



#### **EU Rules on Tobacco Products**

CIGARETTES AND ROLL-YOUR-OWN TOBACCO (RYO)

AFTER

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2012, Vol.2, No.2| Tobaco



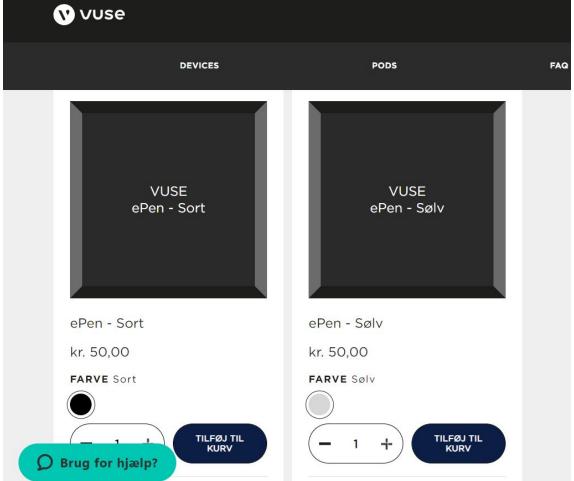


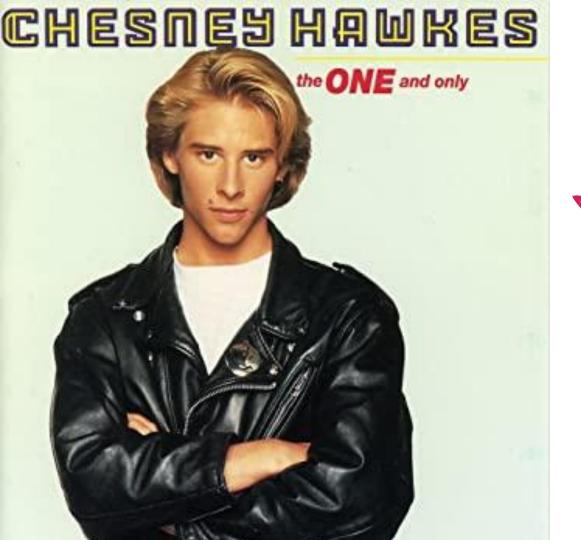




or or







"We like to think we're the one and only!?"

### You are NOT in control





## So control the controllable

1. Help the Customer

2. Don't give up

3. Be honest











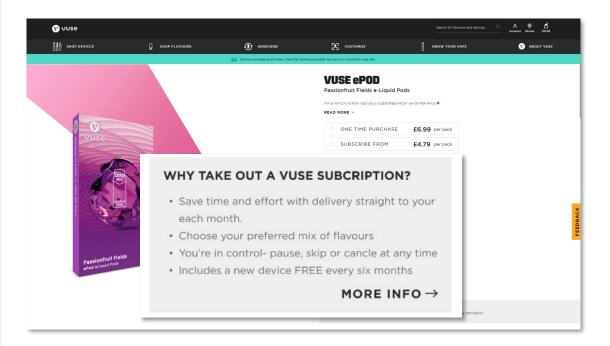


#### Consideration

You provide the right information, the evaluation is never yours.

#### **Decision**

You create the option for conversion, the decision is never yours.



## Whose recommending your recommended Products?

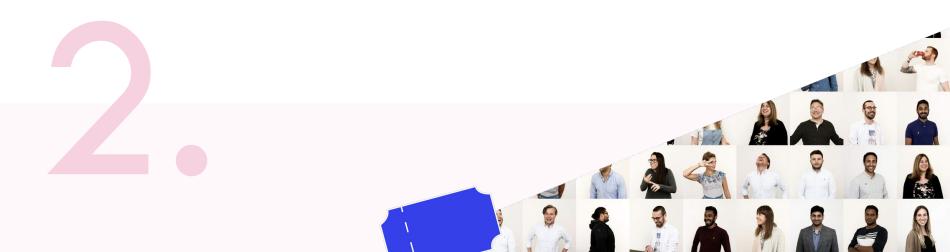
I recommend it's not your finance team!

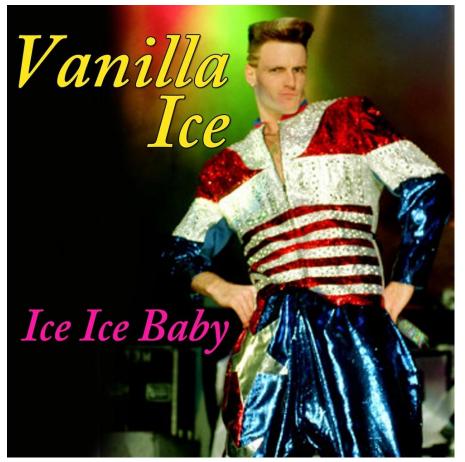


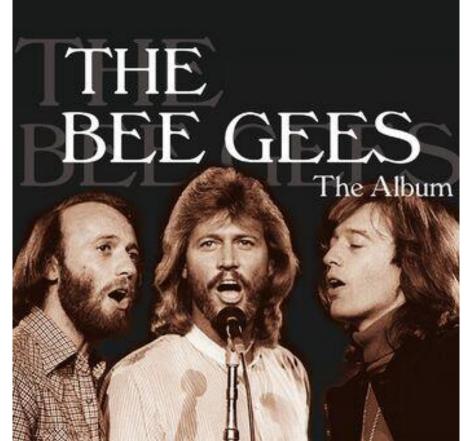


### Don't give up













## **Sustained TENACITY**





## **Sustained TENACITY**

### 1. Goals

2. Love





## **Sustained TENACITY**

#### 1. Goals

2. Love

3. Longevity







#### **Be Honest**

It's not offline!





### Be

### **HONEST**



#### 1. Be prepared to lose (ideally early)



### Be HONEST

### Be prepared to lose (ideally early)

2. Be transparent





### Be HONEST



#### Be prepared to lose (ideally early)

- 2. Be transparent
  - 3. Strong opinions, loosely held!





#### You are nothing without your customers

Recognise right now you don't make the decisions

2 Help the customer, don't play games

3 Don't give up, leave a legacy

4 Honesty doesn't have to be a lonely word

